Corporate KPI Target setting 2018/19 DRAFT

Unit of Nur measure ment	mber Measure	Frequency Polarity Report (high is good, low is		Committee Lead Chair Member	Accountable Accountable ELT lead CMT	lead 4th Tier accountabli	Commentary Data Provider Provider	2016/17 Result	2017/18 Result	2017/18 Amber Value		Amber Value Rationale	2017/18 TARGET (Green Value)	2018/19 Green Value Rationale TARGET (Green Value)	Comparator	KPI	Target bette than comparator
THO IT	Environment Economy & Culture	good or											(Green value)				comparator
% 1		Quarterly High is good Corp	City	Gill Mitchell Gill Mitchell	Nick Hibberd Adria	an Ash Damien Marmura	Adrian Ash Damien Marmura	27% AMBER	28.7% RED	27%		Amber value set to 2017/18 outturn performance level	40%	37.7% CIPFA comparator Average set as the target	CIPFA Comparator Group performance for the latest 4 quarte averaged at 37.7%. BHCC is ranke 15th of the 16 comparators with a result of 28.7 for this period.		
No. 2	Missed refuse collections per 100,000 collections	Quarterly Low is good Corp	Council	Gill Mitchell Gill Mitchell	Nick Hibberd Adria	an Ash Damien Marmura	Adrian Ash Damien Marmura	57 GREEN	79 RED	57		An increase to 100 missed collections per 100,000 will represent a significant reduction in the service levels taking into account the extent of service changes and potential impact of the service improvements that will need to bed in.	46	75 A modest improvement to the current performance levels to reflect the potential impact of the changes being implemented to improve the service.			
No. 3	Missed recycling collections per 100,000 collections	Quarterly Low is good Corp	Council	Gill Mitchell Gill Mitchell	Nick Hibberd Adria	an Ash Damien Marmura	Adrian Ash Damien Marmura	81 AMBER	175 RED	81		An increase to 125 missed collections per 100,000 will represent a significant reduction in the service levels	46	100 A significant improvement to the current performance levels to reflect the positive impact of changes already implemented to improve the service.			
% 4	% of streets inspected which are found to have widespread or heavy levels of litter	Quarterly Low is good Corp	Council	Gill Mitchell Gill Mitchell	Nick Hibberd Adria	an Ash Damien Marmura	Adrian Ash Damien Marmura	4.1% GREEN	4.3 RED	4.1%		Amber value set to 2017/18 outturn performance level	2.16%	4% A modest improvement to the current performance levels.	No Comparator information available		
No. 5	Annual average daily traffic counts on key routes into the city - Inner routes	Annual Low is good Corp		Gill Mitchell Gill Mitchell		Renaut	Andrew Jaimie Renaut McSorley	113065 GREEN	114243 RED	113,120		Based on a slightly higher figure than from previous year's figure to reflect even the small impact of traffic on routes in the city may have.	112,000	112,000 Based on no decline of traffic from previous year's target figure to reflect reductions in the impact of traffic and greater use of alternative forms of transport on main routes.	Not available		
% 6	% of bus services running on time	Annual High is good Corp	City	Gill Mitchell Gill Mitchell	Nick Hibberd Mark	Prior David Park	er David Parker Owen McElroy	80% RED	85% AMBER	84%		Amber value set at 2016/17 outturn performance level	95%	83% Target set at CIPFA Comparator Group performance level	CIPFA Comparator Group performance for 2015/16 averaged at 83%. BHCC is ranked 7th out of comparators who submitted data with a result of 80% for this period. All England average Source: LG Inform toolkit	9	
No. μg/m3 7 No. μg/m4	Brighton and Hove (µg/m3 – micrograms per cubic meter) Lewes Road	Quarterly low is good Corp Quarterly low is good Corp	,	Gill Mitchell Gill Mitchell Gill Mitchell		(4th)	ks Annie Sparks Sam Rouse ks Annie Sparks Sam Rouse	RED	RED	40	40	 40 μg/m3 is the national legal limit for Nitrogen Dioxide levels. Previous results have exceeded this threshold. 40 μg/m3 is the national legal limit for Nitrogen Dioxide levels. Previous results have exceeded this threshold. 	36	 36 μg/m3 is 90% of the 40 μg/m3 national legal limit for Nitrogen Dioxide levels, which provides statistical confidence that the target has been met. 36 μg/m3 is 90% of the 40 μg/m3 national legal limit for Nitrogen Dioxide levels, which provides statistical confidence that the target has been met. 			
% 9	% reduction in Carbon Dioxide emissions per capita from a 2005 baseline	Annual High is good Corp	City	Gill Mitchell Saorise Horan	Nick Hibberd Max Woo	dford Williams	Rachel Mita Patel Williams	33.4% GREEN	36.2% GREEN	33.4%		This level of performance would indicate no improvement in our performance and would be the first time since the 2005 baseline year that the trend of positive improvement has not continued. Given our year on year improvement and based on how we compare to our CIPFA neighbours, this would indicate a significant lack of improvement in our performance.	36%	Targets as set in the City's Sustainable Community Strategy (which targets a 42% reduction by 2020, and an 80 % reduction by 2050). A year-on-year reduction of 3% from the current position would keep us in line to achieve 42% by 2020, therefore 39% target for 2018-19 (which will be reported on data from 2016)	ranked 4th (was 7th) of the 16 comparators with a result of 36.2% (was 33.4%) for this period. All England average Source: Local Authority CO2 emissions estimates 2005-2015 (kt CO2) - Full dataset See data file at S:\Strategy & Governance\PIP\Performance		YES
No. 10	% of people in the city who are employed	Annual High is good Corp	City	Alan Robins Nancy Platts		dford Finella	Cheryl Liz Cadman Finella	74.7% AMBER	73.3% AMBER	72%		Amber value is to retain current position amongst nearest neighbours, anything lower would require further analysis.	74.8%	74.1% Target is set at the 2017 CIPFA average. During 2018/19 the City's new Economic Strategy will be in its early stages of delivery.	Team\Service Areas\EEC Comparator Group performance for 2017 averaged at 74.1 (was 73.9). BHCC is ranked 12th (was 9th) of the 16 comparators with a result of 73.3 (was 74.7) for this period.		
% 11	% Growth in the number of jobs	Annual High is good Corp	City	Alan Robins Nancy Platts	l I	dford Finella	Cheryl Liz Cadman Finella	4.1% GREEN	1.89% AMBER	0%		The Amber value threshold should be set at 0 in absolute and percentage terms.	2%	1.15% Target is set at the 2017 CIPFA average. During 2018/19 the City's new Economic Strategy will be in its early stages of delivery. This KPI has a year lag in results and is volatile year-on-year. Analysing the more up to date employment rate KPI can help inform our target setting.			
% 12	% Growth in private sector jobs	Annual High is good Corp	City	Alan Robins Nancy Platts	I I	dford Finella	Cheryl Liz Cadman Finella	4.51% AMBER	3.18% GREEN	0%		The Amber value threshold should be set at 0 in absolute and percentage terms.	3%	1.48% Target is set at the 2017 CIPFA average. During 2018/19 the City's new Economic Strategy will be in its early stages of delivery. This KPI has a year lag in results and is volatile year-on-year. Analysing the more up to date employment rate KPI can help inform our target setting.	2016 averaged at 1.48% (was 2.35%). BHCC is ranked 4th (was 3rd) of the 16 comparators with a result of 3.18% (was -4.51%) for the period.		
No. 13	Number of businesses signed up to the Brighton & Hove Living Wage Campaign	Annual High is good Corp	City	Alan Robins Nancy Platts		dford Finella	Cheryl Liz Cadman Finella	321 GREEN	389 RED	394		We have achieved 66 new sign-ups over the period, taking the total to 389 - there was a delay to the receipt of funding from another provider last year and this had a significant impact on the campaign and thereby resulted in an 'Amber' rating. The amber value threshold should be set at 442 for 2018/19, representing two-thirds of the growth required to meet the green value in 2018/19. This value takes into account the increased difficulty in achieving business sign-ups as we move into the campaigns seventh year.	430		d S		

Dir. Unit of Num measure ment	ber Measure Frequency	(high is ELT/PRG City good, low is good or	Chair Member	ELT lead		Commentary Data Provider Provider	2016/17 Result	2017/18 2017/18 Result Amber Value	2018/19 Amber Value Rationale Amber Value	2017/18 TARGET (Green Value)	2018/19 Green Value Rationale TARGET Green Value)	Comparator Rationale for deleter KPI	ting or adding Target be than compara
EEC % 14	The speed of determining applications for non-major development		cil Julie Cattell Julie Cattell	Nick Hibberd	Max Liz Hobde Woodford	en Nicola Hurley Julie Borer	68.6% AMBER	85.63% GREEN	85.6% Amber value set to 2017/18 outturn performance level Performance around this level wou provide an early warning that we a approaching the governments Septhreshold of 75% (When the 2018 threshold is published an early warning that we approaching the governments of the still set high enough to provide an early warning that we approach to governments of the still set high enough to provide an early warning that we approach to governments of the still set high enough to provide an early warning that we approach to governments of the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough to provide an early warning that we approach the still set high enough the still set high enough to provide an early warning that warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough to provide an early warning the still set high enough the still set high enough the still set high enough the still set h	d e 17 ned this sure it	89.2% CIPFA comparator Average set as the target	Comparator Group performance for Dec 2015-17 averaged at 89.2 (was 84.7%). BHCC is ranked 12th (was 16th) of the 16 comparators with a result of 85.3% for this period. England Average 87.4% Source: DCLG Live Planning tables June 2017	
EEC % 15	The speed of determining applications for major development	High is good Corp Counc	cil Julie Cattell Julie Cattell	Nick Hibberd	Max Liz Hobde	en Paul Vidler Julie Borer	91.1% GREEN	96.83% GREEN	96.8% Amber value set to 2017/18 outturn performance level Performance around this level wou provide an early warning that we a approaching the governments Septhreshold of 60%. (Further review considered necessary as the value already very high)	d e 17 s not	93.7% CIPFA comparator Average set as the target	Comparator Group performance for Dec 2015-17 averaged at 93.7% (was 83.4%). BHCC is ranked 4th (was 2nd) of the 16 comparators with a result of 95.9% (was 91.3%) for this period. England Average 86.7% Source: DCLG Live Planning tables Dec 2017	
EEC % 16	% major application decisions that are overturned at appeal	Low is good Corp Counc	cil Julie Cattell Julie Cattell	Nick Hibberd	Max Liz Hobde Woodford	en Paul Vidler Julie Borer	n/a	1.52% GREEN 5%	1.5% Amber value set to 2017/18 outturn performance level Performance around this level wou provide an early warning that we a approaching the governments Septhreshold of 10%	d e	1.8% CIPFA comparator Average set as the target	Comparator Group performance for Dec 2015-17 averaged at 1.8% (was 1.8%). BHCC is ranked 16th (was 14th) of the 16 comparators with a result of 4.3% for this period. England Average 2.5% Source: DCLG Live Planning tables Dec 2017	
EEC % 17	% non-major application decisions that are overturned at appeal	Low is good Corp Counc	cil Julie Cattell Julie Cattell	Nick Hibberd	Max Liz Hobde Woodford	en Nicola Hurley Julie Borer	n/a	2.03% AMBER	Amber value set to 2017/18 outturn performance level Performance around this level wou provide an early warning that we a approaching the governments Septhreshold of 10%	d e	1.1% CIPFA comparator Average set as the target	Comparator Group performance for Dec 2015-17 averaged at 1.1% (was 1.5%). BHCC is ranked 16th (was 15th) of the 16 comparators with a result of 3.0% (was 3.9%) for this period. England Average 1.2% Source: DCLG Live Planning tables June 2017	
EEC % 18	In-year supply of ready to develop housing sites as per 2015-2030 trajectory Annual	High is good Corp Counc	Julie Cattell Julie Cattell	Nick Hibberd	Max Liz Hobde Woodford	en Liz Hobden Andrew Motley	5.6 Years Supply = 112%	100% <5 year supply GREEN	99.9% Falling short of a 5 year supply	>5 year supply	100% Maintain current performance delivering a least 5 years supply of ready to develop land		
EEC % 19	% of residents that have attended any creative, artistic, theatrical or musical events in the past 12 months (City Tracker)	High is good Corp City	Alan Robins Alan Robins	Nick Hibberd	Val Birchall Val Bircha	all Val Birchall David Golding	60% AMBER	61.4% 54% GREEN	60% Amber value set to 2016/17 outturi performance level	60%	61.4% Maintenance target set. No comparator information available.	Not available.	
EEC No 20	Number of visitors to Brighton and Hove Families, Children &	High is good Corp City	Alan Robins Alan Robins	Nick Hibberd	Val Birchall Horward Barden	Howard Julia Barden Gallagher	10556000 RED	11234000 10,000,000 GREEN	10,500,000 The 2016 results evidenced a 6.4% increase y-o-y, which is significant than previous years, which have expended increases. The would evidence a 5% decline in visithe result will be based on visitors city in 2017. No comparator informavailable.	higher her s value tors; o the	11,250,000 The 2016 results evidenced a 6.4% increase y-o-y, which is significantly higher than previous years, which have either seen decline or small increases. This targets maintaining the same level of visitors; the result will be based on visitors to the city in 2017. No comparator information available.		
FCL % 21	% of schools are judged good or outstanding by Ofsted Annual	High is good Corp City	Cllr Dan Cllr Dan Chapman Chapman	Pinaki Ghoshal	Jo Lyons Mark Stor	rey Mark Storey Andrea Weller	93.2% 93. GREEN GR	.1% 85.8% 85	Two schools (3.5%p) below the Na Average	tional 89.3% 88.7	7% National Average (currently March 18)	March 18 England 88.7% Stat Neighbour 87.4%	No
FCL No. 22	The average Progress 8 score of all pupils attending state funded schools	High is good Corp new City		Pinaki Ghoshal	Jo Lyons Mark Stor	rey Mark Storey Daniel Elliott	tbc tbc	n/a tb	tbc	n/a tbc	tbc	tbc Added at request of working group	cross-party KPI
FCL No. 23	The average Progress 8 score of disadvantaged pupils attending state funded Brighton and Hove schools	High is good Corp new City		Pinaki Ghoshal	Jo Lyons Mark Stor	rey Mark Storey Daniel Elliott	tbc tbc	n/a tb	tbc	n/a tbc	tbc	tbc Added at request of working group	cross-party KPI
FCL No. 24	The average Attainment 8 score Annual of all pupils attending state funded schools	High is good Corp to DMT City	Clir Dan Clir Dan Chapman	Pinaki Ghoshal	Jo Lyons Mark Stor	rey Mark Storey Daniel Elliott	N/A 46.	.8 (2016/17) 49.9 (2015/16 - 44 not comparable to 2016/17)	Above national bottom quartile performance - there is not significate variation between quartiles 2 and 3 quartile performance would be a scause for concern. (currently 2016)	Bottom comparable to gnificant 2016/17)	National Average (currently 2016/17)	2016/17 England 46.3 Stat Neighbour 47.1 South Coast Strip 44.9 De consistant. Amb be changed to botto performance. Quar broadly in line with anything dipping be be a cause for condition.	ne most nchmark and will er threshold to om quartile tile 2 and 3 are each other, but elow this would
FCL No. 25	The average Attainment 8 score Annual of disadvantaged pupils attending state funded Brighton and Hove schools	High is good Corp to DMT City	Cllr Dan Cllr Dan Chapman Chapman		Jo Lyons Mark Stor	rey Mark Storey Daniel Elliott		.1 (2016/17) 39.3 (2015/16 - 34 not comparable to 2016/17)	Above national bottom quartile performance - there is not significate variation between quartiles 2 and 3 quartile performance would be a scause for concern. (currently 2016)	Bottom comparable to gnificant 2016/17)	National Average (currently 2016/17)	England 37 Stat Neighbour 36 South Coast Strip 33.9 See Attainment 8 A	
FCL % 26	% of all pupils attending state funded schools achieving the 'expected standard' in reading, writing and maths at the end of Key Stage 2	High is good Corp City	Cllr Dan Cllr Dan Chapman Chapman		Jo Lyons Mark Stor	rey Mark Storey Katherine Eastland		% (2016/17) 53% (2015/16) 58 REEN	Above national bottom quartile performance - there is not significate variation between quartiles 2 and 3 quartile performance would be a secause for concern. (currently 2016)	. Bottom gnificant	National Average (currently 2016/17)	2016/17 See Attainment 8 A England 62% Stat Neighbour 61%	Il Pupils No

	Jnit of neasure nent	Number e	Measure	Frequency	(high is ELT/PF good, low is		/ Committee Chair	Lead Member	Accountable ELT lead	Accountable CMT lead	4th Tier accountabli	Commenta ty Provider	Data Provider	2016/17 Result		17/18 2017/1 Result Amber Valu		19 Amber Value Rationale	2017/18 TARGET (Green Value	2018/19 TARGET (Green Value)		Comparator	Rationale for deleting or adding KPI	Target bette than comparator
FCL ⁽	%		% of disadvantaged pupils attending state funded schools achieving the 'expected standard' in reading, writing and maths at the end of Key Stage 2		good or High is good Corp	City	Cllr Dan Chapman	Cllr Dan Chapman	Pinaki Ghoshal	Jo Lyons	Mark Storey	/ Mark Store	y Katherine Eastland	38% (2015/16) AMBER	45% (201 RED	6/17) 37% (2015/16	6) 42%	Above national bottom quartile performance - there is not significant variation between quartiles 2 and 3. Bottom quartile performance would be a significan cause for concern. (currently 2016/17)		48.0%	National Average (currently 2016/17)	2016/17 England 48% Stat Neighbour 46%	See Attainment 8 All Pupils	No
FCL	%		The average progress 8 score (Key Stage 4) for children in care in state-funded schools	Annual	High is good Corp	City	Cllr Dan Chapman	Cllr Dan Chapman	Pinaki Ghoshal	Jo Lyons	Mark Storey	/ Sam Wilson	n Paul Neville	-1.37 AMBER	-1.6 RED	-1.25	-1.46	Above national bottom quartile performance - there is not significant variation between quartiles 2 and 3. Bottom quartile performance would be a significant acceptance for appears (automath) 2016(47)	I	-1.18	National average (currently 2016/17)	England - 1.18 Is Stat Neighbour/SE Available?		No
FCL	%		% of eligible two year olds taking up early education places	Quarterly	High is good Corp to	DMT City	Cllr Dan Chapman	Cllr Dan Chapman	Pinaki Ghoshal	Jo Lyons	Caroline Parker	Vicky Jenkins	Vicky Jenkins	89% GREEN	87% GREEN	71.0%	71.0%	cause for concern. (currently 2016/17) National for 2016/17	84.0%		This is maintaining the target from 2016/17 and 2017/18. Legislative changes to childcare from 2017 may mean that there is fragility in the sector and so it would not be appropriate to raise the target, despite having exceeded it in previous years. Performance is above National and South	South East 71%	No longer a new intitiative. Embeeded and performing well.	Yes
FCL	No.		Number of families identified as part of the Stronger Families Stronger Communities programme who are 'turned	Monthly	High is good Corp	Council	Cllr Dan Chapman	Cllr Dan Chapman	Pinaki Ghoshal	Jo Lyons	Sarah Colombo	Sarah Colombo	Deborah Parr	241 Definition change	248 GREEN	191	476	15% below target: Below this could reduce the future funding for the programme	212		East. Agreed as part of the Memorandum of Understanding (MOU) with Troubled Families Programme	n/a		n/a
FCL	%	31	around' (Phase 2) The combined figure for the percentage of young people aged 16 – 17 who are Not in Education, Employment or Training (NEET) and the percentage of those whose NEET status is not known [Quarterly YTD excluding	Quarterly	Low is good Corp to	DMT City	Cllr Dan Chapman	Cllr Dan Chapman	Pinaki Ghoshal	Jo Lyons	Rachel Carter	Lynne Begl	ley Lynne Begle	y 4.7% GREEN	4.7% GREEN	6.7%	7.2%	2017/18 National performance	4.7%		Professional judgement of maintaining good performance and in light of service pressures	England 7.2% Statistical Neighbours 7.3% South East 7.5%	Performance has been excellent consistently for some years now. Do not think this needs to be high profile KPI	Yes
FCL	No.	32	September and October] Number of first time entrants (FTE) to the youth justice system	Quarterly	Low is good Corp	City	Cllr Dan Chapman	Cllr Dan Chapman	Pinaki Ghoshal	Deb Austin		Anna Sc Gianfrance: 0	Daryl Perilli	37 GREEN	24 GREEN	51	61	above YOT family average rate per 100,000 people	37	30	Professional Judgement - broadly in line with 2 year average	Year ending Sep 2017 BHCC 119 per 100,00 National 304 p/100k South East 226 p/100k YOT Family Ave. 303 p/100k		Yes
FCL	No.	33	Number of children who were the subject of a child protection plan	Monthly	Low is good Corp to	DMT Council	Cllr Dan Chapman	Cllr Dan Chapman	Pinaki Ghoshal	Deb Austin	Julie Drehe	r Julie Drehe	er Daryl Perilli	369 RED	397 RED	330	380	Professional judgement	263		Year 1 of a 5 year progression to national rate (currently 2017/18 rate of 43.3 per 10,000 children) 222 children in Brighton and Hove.		Change to DMT - this is where the bulk of risk is managed to avoid children being in care. Children in care to remain a Coporate KPI	No
FCL	No.	34	Number of children in care		Low is good Corp	Council	Chapman	·	Pinaki Ghoshal	Deb Austin	Brandon	Gerry Brandon	Daryl Perilli	RED	418 AMBER	455	428	Budgeted Financial	416		Contextual 2017/18 neighbour rate (currently 82.2 per 10,000 children) equates to 422 children in Brighton and Hove	2017/18 rate per 10,000 ch. BHCC 81.6 National 62 Contextual Neighbour 82.2 Stat Neighbour 63		No
FCL	%	35	% of people with a learning disability in employment	Annual	high is good Corp	City	Cllr Karen Barford	Cllr Karen Barford	Pinaki Ghoshal	Jo Lyons	Rachel Carter	Karen Kingsland	Cat Harwood Smith	d-10.96% RED	9.8% AMBER	9.4%	5.7%	National result (currently 2016/17)	11.0%	9.8%	Maintaining 2017/18 performance	2016/17 National 5.7% South East 6.1% Quartile performance?		Yes
FCL '	%	36	% of people with a learning disability in settled accommodation Finance & Resources	Annual	high is good DMT to	Corp City	Cllr Karen Barford	Cllr Karen Barford	Pinaki Ghoshal	Regan Delf	Cameron Brown	Cameron Brown	Cat Harwood Smith	d- <mark>79.46%</mark> AMBER	78.8% AMBER	75.4%	74.2%	2% below national (currently 2016/17)	79.8%	76.2%	National result (currently 2016/17)	2016/17 National 76.2%	Make corporate. National Measure - Key aspect of service delivery	No
F&R	%		Organisational result - % of high priority recommendations (that have passed their agreed implementation deadline) that have been implemented. (Amended from both high and medium)	Quarterly	High is good Corp	Council	Daniel Yat	es Les Hamilto	n David Kuenssberg (Russell Banks)	Audit (No Tier 3)	Mark Daller	n Mark Daller	n Mark Dallen	90.3% GREEN	6 8 1	8.5% 889 RED	% 90'	The amber value of 90% is below the target agreed in the Internal Audit and Corporate Fraud Plan but allows for the fact that some actions may be delayed because of unforeseen complexities or resource implications.	90%		95% target is included as an IA target in the Internal Audit and Corporate Fraud Plan and Strategy 2018/19. If the target is not achieved there are one or more actions that are overdue that leave significant financial (or other risks)	None availab	е	
F&R	%		% of invoices for commercial goods and services that were paid for within 30 days	Monthly	High is good Corp	Council	Daniel Yat	es Les Hamilto	n David Kuenssberg (Simon Pollock)	Business Operations (No Tier 3)	Jane Strudwick	Laura Coomber	Adeline White	95.25% GREEN		8.76% 95% RED	% 93	% Performance is below 17/18 target and 16/17 result but better than 2014 CIPFA average benchmark of 93%. We have no current CIPFA benchmarking to compare with. Target therefore set in line with average benchmark.	95.50%		Performance is below 17/18 target and 16/17 result. We have no current CIPFA benchmarking to compare with so 2014 top quartile benchmark of 95% used. Performance is linked to compliance with the Purchase-to-pay process (see separate indicator) which is relatively low.	CIPFA Banchmarking 2014 - 95° Upper Quartile, 93% Averag		
F&R	%	39	% of Purchase Orders raised on ordering rather than when invoiced	Quarterly	High is good Corp	Council	Daniel Yat	es Les Hamilto	n David Kuenssberg (Simon Pollock)	Business Operations (No Tier 3)	Jane Strudwick	Laura Coomber	Adeline White	47.71% RED		7.94% 60% RED	% 60	7% This indicator was below target in 17/18 buind improved on 16/17. 18/19 target has therefore been maintained at 60% and is still a very challenging, but necessary	at 80.00%	80.00%	This indicator was below target in 17/18 but improved on 16/17. 18/19 target has therefore been maintained at 80% and is still a very challenging, but necessary	None Availab	е	
F&R	No.		Average number of working days / shifts lost per Full Time Equivalent (FTE) due to sickness absence (not including schools)		Low is good Corp	Council	Daniel Yat	es Les Hamilto	n David Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)	Ali n McManamo		gh Nick Power	10.59 AMBER		10.57 1BER	6 10	2.6 The upper limit of the Amber Value is set in line with the 2017/18 result and average benchmarking comparison of 10.7 days.	n 9.7		The 17/18 target has been maintained with the aim of reaching top quartile. The average benchmarking comparator of 10.7 is in line with current performance. Cipfa HR Benchmarking Club Comparator Report for 2016/17 gives an average resul of 10.7 days. 9.7 days is around the top quartile mark and thought an achievable target given that measures put in place for 18/19 have been put in place to bring sickness figures down.	Comparator Report 2016/17 10.7 days		yes
F&R	%		Staff who declare that they have a disability as a % of the total workforce who declare whether they have a disability (not including schools)	Annual	High is good Corp	Council	Daniel Yat	es Les Hamilto	n David Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)		n Liz Boswell	I Nick Power	7.36% AMBER	AN	7.4% 7.369 IBER	% 7.40	% Target set in line with 2017/18 result	8%			Performance better than available		yes

Dir.	Unit of measure ment	Number	Measure Frequence	y Polarity Report (high is ELT/Pf good, low is good or	to Council/ RG City	Committee Chair	Lead Member	Accountable ELT lead	Accountable CMT lead		Commentar Provider	ry Data Provider	2016/17 Result	2017/18 Result A	2017/18 mber Value	2018/19 Amber Value	Amber Value Rationale	2017/18 TARGET (Green Value)	2018/19 TARGET (Green Value)		Comparator	KPI	Target better than comparator
F&R	%		Staff who declare themselves as BME (excludes White Irish and White Other) as a % of the total workforce who declare their ethnicity (not including schools)	High is good Corp	Council	Daniel Yate	es Les Hamiltor	n David Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)		Liz Boswell	Nick Power	6.7% RED	6.86% RED	8.19%	8.19%	10% decrease on Green value	9.10%			2011 Census information (9.1%) is currently the most reliable data that we have for economically active residents.		
F&R	%		Staff who declare themselves as White Other as a % of the total workforce who declare their ethnicity (not including schools) Staff who declare themselves Annual	High is good Corp			es Les Hamilton	Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)	n		Nick Power Nick Power	6.49% RED	6.78% RED	7.92%		10% decrease on Green value 10% decrease on Green value	8.80%		The target is based on the percentage of economically active residents within the local community, as per the 2011 Census.	2011 Census information (8.8%) is currently the most reliable data that we have for economically active residents 2011 Census information (1.6%) is		
Γάκ	7 0		as White Irish as a % of the total workforce who declare their ethnicity (not including schools)	High is good Corp	Council	Danier Yale	es Les Hamillor	Kuenssberg (Sergio Sgambellon e)	McManamo HROD)		Liz Bosweii	Nick Power	2.25% GREEN	2.22% GREEN	1.44%	1.44%	10% decrease on Green value	1.60%		The target is based on the percentage of economically active residents within the local community, as per the 2011 Census.	currently the most reliable data that we have for economically active residents		
F&R	%		Staff who declare themselves to be LGBT as a % of the total workforce who declare their sexuality (not including schools)	High is good Corp			es Les Hamilton	Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)	_	Liz Boswell	Nick Power	11.97% AMBER	11.78% RED	12.00%		10% decrease on Green value	13%		The target is based on an estimate of the percentage of economically active residents within the local community.	Count me in 2 Survey (all residents) used in conjunction with the 2011 Census of econmically active residents (Census data did no include LGBT)		
F&R	No.	46	Disciplinary cases - % of Annual management cases upheld	TREND Corp to delete			es Les Hamiltor	Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)	Ali n McManamon	Ali McManamo	on	N/A Indicator change	67% TREND	TREND	TREND		TREND	TREND			Change in council's approach. Will be reported to the project board as part of the People Promise measures - Delete	
	No.		Grievance casework - any support under formal Grievance Procedure per 1,000 fte	TREND Corp to delete			es Les Hamiltor	Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)	Ali n McManamon		on	N/A Indicator change	3.9 TREND	TREND	TREND		TREND				Change in council's approach. Will be reported to the project board as part of the People Promise measures - Delete	
F&R	%		Health & Safety Audit and Assurance – High priority audit recommendations progressed within agreed timescales	High is good DMT to	o Corp Council	Daniel Yate	es Les Hamiltor	n David Kuenssberg (Sergio Sgambellon e)	Ali McManamo (HROD)		Janice Perc	cy Janice Percy	100% GREEN	100% GREEN	95%		2018/19 target maintained in line with 2017/18 performance. 5% decrease in the green value	100%		2018/19 target set in line with 2017/18 performance.	None available	Should be ELT in line with other Audit Assurance indicators - monitor at ELT as well as OCB	
			Health & Adult Social Care																				
HASC	No.		Permanent admissions of older adults (65+) to residential and nursing care homes per 100,000 population	low is good Corp	Council	Karen Barford	Clare Moonan	Rob Persey	Brian Doughty (CMT)	Martin Farrelly	Brian Doughty	Cat Harwood- Smith		809.9 11 people) RED	766.0		Amber value set to 2017/18 outturn performance level	672.2	701.1 (269 people)	CIPFA comparator average used as target 269 people out of 38,400 older adults	Comparator Group performance for 2016-17 averaged at 701.1 (was 806.79). BHCC is ranked 12th (was 11th) of the 16 comparators with a result of 841.2 (was 835.2) for this period. All England average 610.7 (was 649)		
HASC	%	50	% of social care clients receiving Direct Payments	high is good Corp	Council	Karen Barford	Clare Moonan	Rob Persey	Brian Doughty (CMT)	Martin Farrelly	Brian Doughty	Cat Harwood- Smith	25.9% RED	24.23% RED	25.1%		Amber value set to 2017/18 outturn performance level	27%	25.2%		2016-17 averaged at 25.2 (was 26.8). BHCC is ranked 7th (was 12th) of the 16 comparators with a result of 25.1 (was 21.4) for this period. All England average 28.3 (was 27.5)		
HASC	%	51	% of older people (65 and over) annual still at home 91 days after	high is good Corp	Council	Karen Barford	Clare Moonan	Rob Persey	Grace Hanley	lan Fleming	Grace Hanley	Cat Harwood- Smith	77.23% (329 out of	79.4% AMBER	78%		Amber value set to 2017/18 outturn performance level	84%	82.1%	CIPFA comparator average used as target	Source: ASCOF 1C(2A) - 31/10/2017 Comparator Group performance for 2016-17 averaged at 82.1 (was		
			discharge from hospital into reablement/rehabilitation services								, , , , , , , , , , , , , , , , , , , ,		426) RED								83.8). BHCC is ranked 12th (was 9th) of the 16 comparators with a result of 77.2 (was 83.2) for this period. All England average 82.7 (was 83.4)		
HASC	No.		Number of delayed transfers of care attributable to social care per 100,000 population	low is good Corp	Council	Karen Barford	Clare Moonan	Rob Persey	Grace Hanley	lan Fleming	Brian Doughty	Cat Harwood- Smith	4.87 RED	3.4 AMBER	4.87	7.40	Amber value set to CIPFA Comparator	4.6		Maintenance target set to 2017/18 outturn performance level	2016-17 averaged at 7.4 (was 4.58). BHCC is ranked 5th (was 10th) of the 16 comparators with a result of 3.53 (was 4.7) for this period. All England average 6.3 (was 4.2)		YES
HASC	No.		Telecare - % of support plans quarter that have Telecare as a component	high is good Corp	Council	Karen Barford	Clare Moonan	Rob Persey	Brian Doughty (CMT)	Paul Martin	Stephen Smith	Katie Sweeney- Ogede	59.5% AMBER	60.3% GREEN	59.5%	59%	Amber value set to 2016/17 performance levels	60%		Maintenance target set to 2017/18 outturn performance level	Source: ASCOF 2C(2) - 31/10/2017 not available		
HASC	%	54	% of carers assessments quarter completed	high is good Corp	Council	Karen Barford	Clare Moonan	Rob Persey	Brian Doughty (CMT)	Martin Farrelly	Brian Doughty	Cat Harwood- Smith	N/A	60.1% TREND	TREND	TREND		TREND	TREND		1413 of 2772 people in receipt of Carer Support provided during the year have received a completed		
HASC	%		% of people receiving continous quarter services over 12 months who receive a review	high is good DMT to	Corp Council	Karen Barford	Clare Moonan	Rob Persey	,	Martin Farrelly	Martin Farrelly	Cat Harwood- Smith	36.86%	32.39%	49.75%		Amber value set to 2017/18 outturn performance level	60%		The 60% target set last year was ambitious and not achieved. This remains the target for 2018/19 with a longer term ambition of 80%. Target to be profiled in-year to be 40% at September 2018.	assessment	Added at request of cross-party KPI working group	
HASC	No.	56	Number of rough sleepers annual (estimate)	low is good Corp	City	Karen Barford	Clare Moonan	Rob Persey	Andy Witham	Andy Witham	Andy Witha	am Jenny Knight	144	178	TREND	TREND	TREND	TREND	TREND	TREND	not available		
HASC	No.		Number of people who cease to become rough sleeping, now in sustainable accommodation	low is good Corp	City	Karen Barford	Clare Moonan	Rob Persey	Andy Witham	Andy Witham	Andy Witha	am Jenny Knight	n/a	61 TREND	TREND	n/a	Baseline year of a new indicator	TREND		Baseline year of a new indicator This is a new KPI, extracted from the BThink client recording system. At this early stage data quality is variable. We are putting procedures and resources in place to ensure robustness of data.			

m	Jnit of Ineasure	Number	Measure Frequency	/ Polarity Report t (high is ELT/PRogood, low is good or		/ Committee Chair	Lead Member		Accountable CMT lead	4th Tier accountablit	Commenta Provider	nry Data Provider	2016/17 Result	2017/18 201 Result Amber V		Marian Amber Value Rationale	2017/18 TARGE ⁻ (Green Value	2018/19 T TARGET) (Green Value)		Comparator	Rationale for deleting or adding KPI	Target better than comparator
HASC N	lo.	1	Number of drug related deaths (CHANGE TO Rate of deaths from drug use per 100,000 population)	low is good Corp	City	Karen Barford	Clare Moonan	Rob Persey	Alistair Hill	Peter Wilkinson	Stephen Nicholson	Liz Tucker	17 (2015) GREEN 100	27 (6.5 per ,000 (2014- 16)) GREEN	16)	O.3 A value of 10.3 or above would mean we would be significantly worse than the latest year.	6.97	7 6.15		2014-16 averaged at 6.15. BHCC is ranked 8th of the comparators with result of 6.5 for this period. All England figure 4.2 per 100,000 Source: ONS via Liz Tucker -	drug use per 100,000 population as it is possible to compare to CIPFA neighbours and this is the Public Health Outcomes Framework	
HASC N	No.		Number of alcohol-related hospital admissions per 100,000 population	low is good Corp	City	Karen Barford	Clare Moonan	Rob Persey	Alistair Hill	Peter Wilkinson	Stephen Nicholson	Caroline Tudor	598 Definition change	NYA	641	Based on the England rate on PHOF 2016/17.	598		Maintainance target set, performance is better than 2016/17 average of comparators' data (721), and more recent data from Hospital Episode Stats for 2017/18 (535) projects a decrease despite slight increase in 2016/17.	26/10/2017 updated 08/05/2018 Comparator Group performance for 2016-17 averaged at 721 (weighted average). BHCC is ranked 12th lowest of the 15 comparators available with a result of 606 for this period. 2016/17 All England value is 636 Source: Public Health Outcomes Framework data 2.18 - 18/04/2018		YES
HASC %	6	60	Under 18 conception rate per quarter 1,000 women aged 15-17	low is good Corp	City	Karen Barford	Clare Moonan	Rob Persey	Alistair Hill	Peter Wilkinson	Kerry Clark	ce Caroline Palmer	25.2 GREEN	17.9 GREEN	29.9	As the confidence intervals for Brighton and Hove are wide, an amber target for not becoming significantly worse is high. Therefore the amber value is the value above which we are significantly worse than England, 2016 (23.8)	t 24		The rate of teenage conceptions has fallen steeply in the last two years. As the under 18 conception rate in Brighton and Hove is already lower than the weighted average for CIPFA comparators in 2016 (22.8), the target has been set to maintain the latest full year position (2016) at 17.9.	average for 2016 is 22.8. BHCC is ranked 4th of the 16 comparators with a result of 17.9 for this period. All England average 18.8 Source: Fingertips, 2016 data		YES
HASC %	6		% of people aged 18+ who smoke annual	low is good Corp	City	Karen Barford	Clare Moonan	Rob Persey	Alistair Hill	Peter Wilkinson	Kirsty Hewi	itt Caroline Tudo	20.9% AMBER	19.9% GREEN	0.9% 22	2% Upper CI for B&H this year i.e. would not represent a statistically significant increase on 2017/18	24%		As per the KPI target setting guidance the	(standard average as denominators not available). BHCC is ranked 3rd		
			Neighbourhoods, Communities & Housing																			
NCH %	6		% of residents that very strongly Annual or fairly strongly feel they belong to their immediate neighbourhood (City Tracker)	High is good Corp	City	Emma Daniel	Emma Daniel	Larissa Reed	Emma McDermot	Emma McDermot	Emma McDermott	David t Golding	71.2% AMBER	73.5% AMBER	73.50%	National Result (latest 2016/17)	76.00%	71.20%	Maintain 2016/17 performance	2016/17 National Average 62%		Yes
NCH %	6		% of residents that definitely or tend to agree that your local area is a place where people from different backgrounds get on well together (City Tracker)	High is good Corp	City	Emma Daniel	Emma Daniel	Larissa Reed	Emma McDermot	Emma McDermot	Emma McDermott	David t Golding	89% AMBER	90.5% AMBER	81.00%	National Result (latest 2016/17)	91.00%	89.00%	Maintain 2016/17 performance	2016/17 National Average 81%		Yes
NCH N	No.		The number of violent crimes Quarterly with injury	low is good Corp to delete	City	n/a	Mo Marsh	n/a	n/a	n/a	n/a	n/a	2907 RED	2868 3011 AMBER	n/a	n/a	2648	n/a		12 month 2017/18 rates per 1,000 pop BHCC 9.3 Most Similar Community Safety Group 9.3 RC: 10.1 (B&H); 10.2 (MS CSP); 8. (E&W) / 1,000 pop. 2017/18	This measure is subject to changes in recording practice, data quality audit, definition changes, etc. Also this is Police data, and while we have scope to influence this, our influence is limited. This is far wider than the night economy management. The data is reported regularly as part of the Safe In the City reporting, and managed accordingly by the partnership.	
NCH %	6		% of residents feeling safe after Annual dark in local areas	high is good Corp	City	Emma Daniels	Mo Marsh	Larissa Reed	Jo Player	Jo Player	Jo Player	Ruth Condon	78.8% AMBER	79.5% 74.0% GREEN	74.0%	Within 5% points of the national result (latest 2016/17)	79.0%	79.0%	National result (latest 2016/17)	2016/17 National Average 79% RC: 76% LGA Polling on Residents	Retain - and include safe in the day in the position commentary	no
NCH %	6		% of residents feeling safe in Annual the daytime in local areas	high is good Corp to delete	City	n/a	Mo Marsh	n/a	n/a	n/a	n/a	n/a	96.8% AMBER	94.9% 90.0% AMBER	90.0%	Within 5% points of the national result (latest 2016/17)	95.0%	95.0%	National result (latest 2016/17)	Satifaction with councils Oct 2017 2016/17 National Average 95% RC: 95% LGA Polling on Residents Satifaction with councils Oct 2017	Delete and report number in the safe after dark commentary	no
NCH N	No.		The number of affordable homes delivered per year - new build and conversions	Good to be Corp	Council	Anne Meadows	Anne Meadows	Larissa Reed	Martin Reid	Martin Reid	Martin Reio	d Tom Matthews	60 TREND	100 Trend TREND	n/a	Monitor	Trend	n/a	Monitor	monitor with councils Oct 2017		n/a
NCH N	No.	,	The number of private sector vacant dwellings returned into occupation or demolished	Good to be Corp	Council	Anne Meadows	Tracey Hill	Larissa Reed	Martin Reid	Martin Reid	Martin Reid	d Tom Matthews	159 GREEN	161 151 GREEN	151	95% of target	159	159	Maintain 2016/17 performance	No comparator info available		no
NCH %	6	1	% of households that experience fuel poverty based on the "Low income, high cost" methodology	Good to be Corp	City	Anne Meadows	Anne Meadows	Larissa Reed	Martin Reid	Martin Reid	Miles Davidson	Miles Davidson	12.3% RED	12.7% 12.00% RED	12.00%	The proportion of households in fuel poverty is projected to fluctuate during 2015 and 2016. In 2015, the proportion is projected to dip slightly to around 10.2 per cent. In 2016, this is then projected to rise again to roughly the same level as seen in 2014 at 10.5 per cent. Therefore it is suggested to use 0.3% below the BHCC 2014 result to keep in line with the national				2015 Stat Neighbour 11.5% 2015 National 11%		no

m	nit of Neasure ent	lumber l	Measure Frequency	y Polarity (high is good, low is good or	ELT/PRG	Council/ City	Committee Chair	Lead Member		Accountable CMT lead	4th Tier accountabli	Comment ty Provider	tary Data Provider	2016/17 Result	2017/18 2017 Result Amber Va		Amber Value Rationale	2017/18 TARGET (Green Value)	2018/19 TARGET (Green Value)		Comparator	Rationale for deleting or adding KPI	Target better than comparate
NCH N	o. 7	 	The number of households where homelessness was prevented due to casework by the council and partner agencies (BHCC, BHT, YAC) as reported on P1E.	Good to be high	Corp to DMT	, ,	Anne Meadows	Clare Moonan	Larissa Reed	Sylvia Peckham	Sylvia Peckham	Sylvia Peckham	Tom Matthews	2172 AMBER	1893 2,063 RED	1,798	95% of target achieved. This is felt reasonable in the current context.	2,172		Maintain current performance. Currently top quartile (Latest 2016/17) when comparing with Statistical Neighbours. Target set at maintaining current performance in the face of uncertainties and challenges currently faced in service funding, housing and welfare sector (universal credit etc.) This is expected to be a significant challenge. The Trailblazer work will be designed to meet these challenges and new KPIs and	Benchmarking data is available from the Government 'Live tables on homelessness' webpage but updates covering the 2017/18 financial year aren't available yet.	Housing are much more accountable for the measure that doesn't include partners - therefore make this the DMT measure. Also partner agencies are pulling resources locally from supporting homelessness.	Yes
ICH N	o. 7	ļ	The number of households where homelessness was prevented due to casework by the council	Good to be high	DMT to Corp		Anne Meadows	Clare Moonan	Larissa Reed	Sylvia Peckham	Sylvia Peckham	Sylvia Peckham	Tom Matthews	751 GREEN	791 GREEN	751	90% of target achieved. This is felt reasonable in the current context.	751		Targets will investigated as part of this Maintain current performance. No comparators available. Target set at maintaining current performance in the face of uncertainties and challenges currently faced in service funding, housing and welfare sector (universal credit etc.) This is expected to be a significant challenge. The Trailblazer work will be designed to meet these challenges and new KPIs and Targets will investigated as part of this	homelessness' webpage isn't specific to councils.	Housing are much more accountable for this measure than the measure including partners - therefore make this the corporate measure. Also partner agencies are pulling resources locally from supporting homelessness.	n/a
CH %	7.		Housing Tenants: Rent collected as proportion of rent due	Good to be high	Corp	1	Anne Meadows	Anne Meadows	Larissa Reed	Ododo Dafe	Ododo Dafe	e Ododo Da	afe Tom Matthews	98.96% GREEN	98.66% 97.40% GREEN	97.50%	0.5% points below target	98.40%	98.00%	Small drop in performance based on the continuing impact of Universal Credit this year. It is unlikely that a 98.40% target would be achievable based on projections of increased arrears due to Universal Credit by April 2019, which imply a collection rate of around 98.10% if correct. Benchmarking data is available from Housemark but there has not been an update since	from the housing 'peer' group of local authourities. However this data is restricted.	′	
NCH %	7		% of the council's homes that meet the government's Decent Homes Standard	Good to be high	Corp	Council	Anne Meadows	Anne Meadows	Larissa Reed	Martin Reid	Martin Reid	Martin Re	eid Janine Healey	100% GREEN	100% 99.60% GREEN	99.60%	Amber represents 100 properties failing the standard	100.00%		All homes to meet the decent homes standard.		Change of polarity from 'do not meet' to 'meet'	n/a 100% Target
			Strategy Governance & Law																				
iL N	o. 7		Number of whistle blowing Quarterly allegations received	Trend	Corp	Council	Daniel Yates	Les Hamilton	Abraham Ghebre- Ghiorghis	Abraham Ghebre- Ghiorghis	Abraham Ghebre- Ghiorghis	Abraham Ghebre- Ghiorghis	Ghebre-	10 TREND	11 TRE TREND	ND TREN	Trend indicator, no target or amber threshold	TREND		Trend indicator, no target. Whistleblowing procedures have been put in place in the council, this indicator tracks the number of whistleblowing allegations received during	f		
GL %	7	())	% of residents that think, overall, that Brighton & Hove City Council keeps residents well informed about the services and benefits it provides (City Tracker)	High is good	d Corp	Council	Daniel Yates	Les Hamilton	Abraham Ghebre- Ghiorghis	Clare Saul	Clare Saul	Clare Sau	ul David Golding	57% AMBER	55% AMBER	0% 52.0	Amber value set at lower confidence interval (3%) to ensure a statistical chang takes place before flagging as red.	66.0%	58.0%	the year. Green value represents national benchmark	58% (LGA resident survey Oct-17)		
GL %	7		% of residents very or fairly satisfied with Brighton & Hove City Council (City Tracker)	High is good	Corp	Council	Daniel Yates	s Les Hamilton	Abraham Ghebre- Ghiorghis	Rima Desai	Rima Desa	i Brian Fole	ey David Golding	60% RED	63% 59. AMBER	0% 60.0	% Amber value set at lower confidence interval (3%) to ensure a statistical chang takes place before flagging as red.	68.0%		Green value represents national benchmark	65% (LGA resident survey Oct-17)		
GL N	o. 7	1	Organisational result: Number Quarterly of initial complaints (Stage 1) received by corporate Customer Feedback Team	Trend	Corp	Council	Daniel Yates	Les Hamilton	Abraham Ghebre- Ghiorghis	Rima Desai	Rima Desa	i Brian Fole	ey Brian Foley	1550 TREND	1560 TRE TREND	ND TREN	ID Target not set, trend indicator	TREND		Target not set, trend indicator (period March to February)	not available		
GL N	o. 7	(Organisational result: Number Quarterly of compliments received from public and external partners	High is good	Corp	Council	Daniel Yates	Les Hamilton	Abraham Ghebre- Ghiorghis	Rima Desai	Rima Desa	i Brian Fole	ey Brian Foley	730 AMBER	922 GREEN	730 73	Set at 2016/17 result level.	745	922	To maintain 2017/18 result	not available		
SGL %	7		Organisational result: Complaints escalated to Stage 2 and investigated	Trend	Corp - new	Council	Daniel Yates	Les Hamilton	Abraham Ghebre- Ghiorghis	Rima Desai	Rima Desa	i Brian Fole	ey Brian Foley	12% no target	10.1% New Indication no target for 18		% Maintain 2016/17 performance.	New Indicator for 2018/19		Maintain 17/18 Performance. Target will indicate that Stage 1 and HASC complaints have been replied to and have given a good explanation why the service acted in the way it did and that they were correctly following procedure, or they have accepted responsibility for a mistake and resolved the problem. This indicator measures those cases where we did not adequately respond to the complaint raised at Stage 1.		This KPI combines the previous indicators that measured cases upheld at Stage 1 and Stage 2. Presenting the information as one KPI simplifies this information.	
GL %	8	(Organisational result: % of Stage 1 Organisational Complaints upheld or partially upheld including Health & Adult Social Care and Families, Children & Learning	Trend	Corp to delete	Council	Daniel Yates	Les Hamilton	Abraham Ghebre- Ghiorghis	Rima Desai	Rima Desa	i Brian Fole	ey Brian Foley	35.9% TREND	47% TRE	ND TREN	ID Target not set, trend indicator	TREND	TREND	Target not set, trend indicator	not available	This indicator is to be replaced with a KPI which combines cases escalated to Stage 2 and investigated.	
GL %	8	1 (Low is good	Corp to delete	Council	Daniel Yates	s Les Hamilton	Abraham Ghebre- Ghiorghis	Rima Desai	Rima Desa	i Brian Fole	ey Brian Foley	19% AMBER	20% 19. RED	0% 20.0	% Maintain 2017/18 performance.	17.0%		Green value represents 2% points reduction from 17/18 results. This is believed to be reasonable given reduced resources. There is no comparator figure available.	not available	This indicator is to be replaced with a KPI which combines cases escalated to Stage 2 and investigated.	
GGL %	8		Organisational result: % of Annual Local Government Ombudsman (LGO) complaints upheld or partially upheld	Low is good	Corp	Council	Daniel Yates	Les Hamilton	Abraham Ghebre- Ghiorghis	Rima Desai	Rima Desa	i Brian Fole	ey Brian Foley	13.9% AMBER	17% 15. RED	3% NY	Amber value to be set at CIPFA nearest neighbour bottom quartile - small number of cases lead to large percentage change			LGO to release 2017/18 results in July 2018. Green value to be set at CIPFA nearest neighbour average value for 2017/18 data.	13.7% was CIPFA nearest neighbour average for 2016/17		